

Course Description

Adaptive Project Framework: Common Sense Approach to Managing Complex Projects AMS110

21 Professional Development Units / On-line 18
21 Education Hours / On-line 18

Overview

An increasing number of IT projects that are being proposed do not meet the requirements and structure needed in order to effectively use traditional project management approaches. Generally, these projects have a clearly defined goal but the solution is not at all clearly defined. Traditional approaches do not work in this case. Furthermore, project managers do not have the tools they need to successfully plan and manage these projects and are trying to adapt traditional approaches with little success. In this course, we examine a new approach to these types of projects. It is called Adaptive Project Framework (APF) and it is an iterative process designed to embrace situations requiring frequent change in order to converge on a solution that delivers maximum business value.

APF is an iterative approach to project management. It integrates tools and techniques from both the traditional and extreme approaches to project management. The result is a hybrid approach that maximizes business value from the project deliverables while minimizing the non-value added time spent on the project.

This course, a workshop format, is intended for those who have a good working knowledge of the traditional approach to project management. First, we will define the type of project for which APF was designed and, with the help of the class, identify a project that will be used to practice APF tools and processes. We begin with an introduction to the five-phase APF model. Subsequent modules in the course will examine each of the phases in detail. In each phase, participants will have a chance to practice these tools and processes as a team working on the class project. In some phases, discussion questions are presented as a team exercise to give each team a chance to resolve APF management issues and consider how APF would be implemented in their organizations.

High-Level Learning Objectives

- Learn the principles of the Adaptive Project Framework (APF)
- Know how to adapt the principles of APF
- Leverage the core values throughout APF
- Practice the principles of APF

Format

The format of the course is a highly interactive workshop and utilizes an active student learning model. Learning is reinforced through the use of team and/or individual exercises and other appropriate education delivery approaches. Lectures will be limited as much as possible to engage participants in active learning and will be followed with direct application of the discussion points on a real project.

Delivery Options

Duration

Three days / On-line 18 hours

Who Should Attend

Experienced project managers and their managers who need an adaptive and flexible approach to managing complex and time sensitive projects would benefit by taking this course.

