

# Course Description

## Managing Large and Complex Projects/Programs AMS128

14/21 Professional Development Units / On-line 12/18  
14/21 Education Hours / On-line 12/18

### Overview

Those who have risen from small project management to large project or program management know (through painful experience) that there is a vast difference between small and large efforts; and that most small practices don't "scale-up" well. This course will lead the participants through the distinctions of managing large and complex projects-programs with an emphasis on the required variations in mindset, project management practice and leadership competencies.



### Learning Objectives

- Understand the Demands of Large Project – Program Efforts
- Realize why Small Project Best-Practices don't Scale-Up
- Explore the Different Personal and Competency Distinctions
- Planning to Plan
- Learn the Front End Loading Practices for Large Technical Projects-Programs
- Utilize Project-Program Validation: Tools for Cost Benefit Analysis, Business Case Development and Approval Package Presentations
- Review Scope Development and Requirements Management Interdependencies
- Learn Program Structuring to Specific Project-Program Requirement/Constraints
- Unearth Leadership Distinctions and Challenges for Large Projects and Programs

### Format

The format of the course is highly interactive and how-to oriented. Discussion of concepts and principles are followed by exercises. Actual case studies and project scenarios will be utilized to apply the course's tools, concepts and practices.

### Delivery Options

### Duration

This course can be delivered in two or three days / On-line 12/18 hours

### Who Should Attend

Any professional or project-program manager seeking to enhance their ability to understand and manage large projects or programs should take this course; specifically those who may be "moving up" to larger project/program assignments.