

Course Description

Managing Large and Complex Projects/Programs AMS128

14/21 Professional Development Units / On-line 12/18
14/21 Education Hours / On-line 12/18

Overview

Those who have risen from small project management to large project or program management know (through painful experience) that there is a vast difference between small and large efforts; and that most small practices don't "scale-up" well. This course will lead the participants through the distinctions of managing large and complex projects-programs with an emphasis on the required variations in mindset, project management practice and leadership competencies.



Learning Objectives

- Understand the Demands of Large Project – Program Efforts
- Realize why Small Project Best-Practices don't Scale-Up
- Explore the Different Personal and Competency Distinctions
- Planning to Plan
- Learn the Front End Loading Practices for Large Technical Projects-Programs
- Utilize Project-Program Validation: Tools for Cost Benefit Analysis, Business Case Development and Approval Package Presentations
- Review Scope Development and Requirements Management Interdependencies
- Learn Program Structuring to Specific Project-Program Requirement/Constraints
- Unearth Leadership Distinctions and Challenges for Large Projects and Programs

Format

The format of the course is highly interactive and how-to oriented. Discussion of concepts and principles are followed by exercises. Actual case studies and project scenarios will be utilized to apply the course's tools, concepts and practices.

Delivery Options

Duration

This course can be delivered in two or three days / On-line 12/18 hours

Who Should Attend

Any professional or project-program manager seeking to enhance their ability to understand and manage large projects or programs should take this course; specifically those who may be "moving up" to larger project/program assignments.